

BOARD OF COMMISSIONERS REGULAR SCHEDULED MEETING 12:00 P.M., February 22, 2019 GHURA'S Main Office

1st floor, Conference Room, Sinajana

AGENDA

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II. APPROVAL OF PREVIOUS BOARD MINUTES - February 8, 2019

III.	CC	DRRESPONDENCE AND REPORTS	Page(s)
	1.	Federal Government awards funding to help public housing participants become self-sufficient	1 - 2
	2.	2018 Transition Advisory Committee Report	3 - 7

IV. OLD BUSINESS

- 1. Board Action Item No. 037/18
 Update on the Construction of the Sinajana Central Precinct
 (Ref. Minute Nos: 099/17, 311/17, 330/17, & 006/18)
- 2. Board Action Item No. 037/19
 Status of Transition for the Mosquito Lab Project
- 3. Board Action Item No. 022/19
 Update on the on-going FOIA request

V. NEW BUSINESS

1. HUD Letter re: Audited Financial Statement for Fiscal Year Ending September 30, 2017 dtd February 11, 2019

VI. GENERAL DISCUSSION / ANNOUNCEMENTS

- 1. Creation of a Board / Executive Management Chat Group
- 2. Ribbon Cutting for Summer Town Phase III & Ground Breaking for Summer Town Phase IV Tuesday, February 26th @ 10 a.m.
- 3. Next proposed scheduled Board Meetings: Fridays, March 8th & 22nd
- 4. Recruitment of Board Members

VII. ADJOURNMENT

BOARD OF COMMISSIONERS

REGULAR SCHEDULED MEETING 12:00 p.m., February 22, 2019

GHURA Main Office, 1st floor conference room Sinajana, Guam **MINUTES**

After notice was duly and timely given pursuant to the Open Government Law of Guam and the Bylaws of the Authority, the Board of Commissioners' regularly scheduled meeting of **Friday, February 22, 2019** at 12:00 p.m. at the GHURA Sinajana Main Office, 1st Floor Conference Room was conducted.

I. ATTENDANCE, QUORUM, AND CALL TO ORDER

COMMISSIONERS PRESENT:

Thomas E. B. Borja, Acting Chairman

Joseph M. Leon Guerrero, Resident Commissioner

Carl V. Dominguez, Member George F. Pereda, Member

COMMISSIONERS ABSENT:

Eliza U. Paulino, Member

LEGAL COUNSEL:

Anthony Perez

MANAGEMENT & STAFF:

Ray S. Topasna, Executive Director

Elizabeth F. Napoli, Deputy Director

Audrey A. Aguon, Special Assistant

Katherine Taitano, Chief Planner

Meeting was called to order at 12:00 p.m. by Acting Chairman Borja who acknowledged the presence of the above attendees. The Acting Chairman then indicated that the minimum number of Commissioners required for a quorum was present, and that the meeting could proceed.

041/19		Acting Chairman Borja requested for an adjustment to today's Board Agenda by adding one item under New Business.	
Minute No.	Ref. No.	Approval of Previous Board Meeting	Action By:
042/19		Acting Chairman Borja called for a motion to be made on the approval of the Minutes for the previous Board Meeting on February 8, 2019.	
043/19		After review and further discussion by the Board Members, a motion was made by Commissioner Dominguez, and seconded by Commissioner Pereda, to approve the Board Meeting Minutes of February 8, 2019, as corrected.	
Minute No.	Ref. No.	Correspondence and Reports	Action By:
044/19		Federal Government awards funding to help public housing participants become self-sufficient Director Topasna stated that there was a press release issued by HUD stating that it had awarded Housing Authorities monies for the Family Self Sufficiency (FSS) Program with Guam being one of the recipients. This money primarily pays for two staff to assist program participants within the Public Housing and Section 8 become self-sufficient and eventually wean them off the program by providing them educational opportunities, job training, child care, or linkage with other assisting programs.	Ray Topasna

Minute	Ref.		Action
No.	No.	Correspondence and Reports	By:
045/19		Director Topasna stated that this was received last week and is here as an FYI to the Board. Certain recommendations are stated within this report based on GHURA's management team's input regarding priorities. Some of these recommendations, GHURA is already doing, while others require more research and legal input before going into them. An example is the merging of GHURA and Guam Housing Corporation. Acting Chairman Borja asked what the timeline was on the recommendations made, and if there was specificity on plans. He stated that this should be further looked into as to how GHURA will benefit from this merger, as well as HUD's input with this matter. Director Topasna stated that these are just recommendations from the transition committee presented to the Governor; however, the governor has not adopted all the recommendations and that it is still under review.	Ray Topasna
Minute No.	Ref. No.	Action Items from Prior Meetings	Action By:
	1401		
	037/18	Update on the Construction for the Sinajana Central Precinct Director Topasna stated that provided within the packet is a timeline generated by the contractor. He and Mr. Albert Santos met with the contractor this week. They expressed concerns over some of the punch list	Ray Topasna

Minute No.	Ref. No.	Action Items from Prior Meetings	Action By:
	037/18 continuation	items and how most of the work is being done concurrently, therefore bringing about worry of workers stepping all over each other. They have requested that the contractor spread out the schedule and provide them an update next week. They also requested for weekly meetings to be held with them and TRMA until the completion of the project.	
		Director Topasna also stated that most of the items are on island and in storage, while some are enroute (i.e. bullet proof glass).	
		Acting Chairman Borja requested for a list from the contractor illustrating what still needs to be done on their end and what items they are still expecting. He also is requesting for a list from Mr. Andrew Manglona, who is part of our architectural team, to use as a cross reference in assuring everything is done correctly. Acting Chairman Borja also stated that Mr. Santos had mentioned that some items are going to be subcontracted out and he will like those to be listed as well.	
		Deputy Director Elizabeth Napoli mentioned that Mr. Santos requested that the contractor provide him a schedule of items that need to be cured. (i.e. floor tiles, asphalt).	
		She also stated that Mr. Santos recommended that the contractor submit the occupancy permit to the Fire Department first, by March 15 (since they will take the longest), and then forwarded to DPW and the other permitting agencies, thereafter, for	

Minute No.	Ref. No.	Action Items from Prior Meetings	Action By:
	037/18 continuation	completion of the whole process by April 14.	
	037/19	Status of Transition for the Mosquito Lab	Ray Topasna
		Director Topasna stated that we received a letter from the Department of Public Health and Social Services regarding a damaged pressure relief valve that caused a tremendous increase to their water bill. According to the letter, this issue started since August 2018 and the bill that came out in December 2018 showed a 3000% increase. They are basically asking for guidance with this matter.	
		Director Topasna stated that he had met with Mr. Albert Santos and legal counsel on this matter and has requested a meeting with Public Health next week.	
		Mr. Anthony Perez, our legal counsel informed the Board that after the last Board Meeting, he and Mr. Santos met with Public Health representatives. They relayed that GHURA's Board directed them to transfer the facility to DPHSS and that GHURA will only be a facilitator and assist them with the transition. They agreed and will seek assistance from the AG's office for the representation of an attorney.	
		Acting Chairman Borja stated that in regards to this letter and any other future issues that Public Health has, we shall remain out of it, and that it should only be between them, the contractor, Rex International, and Surety.	

Minute No.	Ref. No.	Action Items from Prior Meetings	Action By:
	022/19	Deputy Director Napoli stated that there was a court hearing on February 11th, however, it was rescheduled until March 12th because of other legal matters. Judge Sukola inquired if GHURA is considering replacing Attorney Cynthia Ecube, or whether GHURA will be keeping her on as legal counsel for the duration. She referenced the knowledge of Attorney Cynthia Ecube's contract expiring sometime in the summer of 2019. Deputy Director Napoli replied that she will speak with the Board at the next meeting and respond to her inquiry in the upcoming court hearing. Acting Chairman Borja requested to know if these proceedings will drag on until then. Mr. Anthony Perez, our legal counsel, stated, "this basically started as a FOIA Request that lead to a subpoena, which lead to a motion to quash the subpoena, which was denied, which lead to a motion for reconsideration. Once the motion for reconsideration is heard by the court, and arguments are held, the judge has 90 days to decide." Acting Chairman Borja advised Deputy Director Napoli to respond to Judge Sukola with: "Per standard procurement adherence, we will make the determination, as to who will continue to represent us (GHURA) at the appropriate time. If there is a change, we will notify accordingly."	Elizabeth Napoli

Minute No.	Ref. No.	NEW BUSINESS	Action By:
046/19		HUD Letter dtd February 11, 2019, Re: Audited Financial Statement for Fiscal Year ending September 30, 2017	Ray Topasna
		Director Topasna reported that GHURA received a letter from HUD regarding the Audit for Fiscal Year ending September 30, 2017. It highlighted audit findings and requests a response to corrective action plans taken. This response is due within 30 days after their letter, which is March 11 th .	
		Director Topasna met with the management team to review the Audit Findings and to plan compiling the corrective action plans for the response.	
		Deputy Director Napoli stated that our current auditor offered his assistance in this matter by reviewing our action plan and state if it is helping this time around, or if the finding remains repetitive.	
		Director Topasna stated that there are 16 findings spread throughout our programs. Everything is pretty much straightforward, except for the finding dealing with the reconciliation of CDBG monies.	
		As stated by Katherine Taitano, GHURA's Chief Planner, "The challenge with reconciling CDBG monies is that FISCAL and CDBG use 2 different accounting software." CDBG uses software to fit their specific needs. FISCAL 's accounting system does not. Chairman Borja stated that perhaps GHURA interact more with the auditor.	

Minute No.	Ref. No.	NEW BUSINESS	Action By:
046/19 continuation		The auditor may offer suggestions to further break down accounts to be more manageable, and to be sure that a Corrective Action Plan is written moving forward.	
		Commissioner Dominguez requested for a copy of this letter to be emailed to Board Members.	
Minute No.	Ref. No.	General Discussion / Announcements	Action By:
047/19		Creation of a Board /Executive Management Chat Group Director Topasna suggested a creation of a Whatsapp Chat Group between the Board and Executive Management that will serve for informational purposes only. The Board was all for it. Legal counsel, Anthony Perez, reminded the Board that it is to be used as informational only (i.e. events/calendar coordination) and that no deliberations, discussions, or decision-making on matters is to take place on the chat group.	
048/19		Ribbon Cutting for Summer Town Phase III & Ground Breaking for Summer Town Phase IV - Tuesday, February 26 th @ 10 a.m. Director Topasna stated that it was previously set for Tuesday, February 26 th , however due to the impending storm, it will be postponed until further notice. We will inform the Board once we get the re-scheduled date from Core Tech.	

Minute No.	Ref. No.	General Discussion / Announcements	Action By:
049/19		Next Proposed Scheduled Meetings: Friday, March 8, 2019 and Friday, March 22, 2019	
050/19		Acting Chairman Borja requested an update on the recruitment of new Board Members. Director Topasna stated that he has been doing follow ups, however, no news on it yet. Acting Chairman Borja advised Director Topasna to continue with the follow ups. Legal Counsel, Anthony Perez reminded that the new recruitment has to be a female and non-government.	

051/19 ADJOURNMENT

There being no further business before the Board, a motion was made by **Commissioner Dominguez**, Seconded by **Commissioner Pereda**, and unanimously agreed upon, to adjourn the meeting. The meeting was adjourned at **1:04 p.m.**

(SEAL)

RAY S. TOPASNA

Board Secretary/Executive Director

Federal government awards funding to help public housing participants become self-sufficient

Jerick Sablan, Pacific Daily NewsPublished 3:43 p.m. ChT Feb. 15, 2019

The federal government awarded the Guam Housing and Urban Renewal Authority \$125,564 for a program to help public housing participants get on their feet.

The U.S. Housing and Urban Development announced in a release that it awarded the amount to continue helping public housing residents participating in the Housing Choice Voucher Program and or reside in public housing to increase their earned income and reduce their dependency on public assistance and rental subsidies.

The grant funding renews HUD's support to public housing authorities through the Family Self-Sufficiency program, the release states.

The program helps local public housing authorities hire service coordinators who work directly with residents to connect them with programs and services that already exist in the local community, the release states.

More: Governor: Guma Trankilidat not for sale or lease

The program encourages innovative strategies that link housing assistance with a broad spectrum of services that will enable participating families to find jobs, increase earned income, reduce or eliminate the need for rental and or welfare assistance, and make progress toward achieving economic independence and housing self-sufficiency, the release states.

"One of the most important things we can do as public servants is to help HUD-assisted families achieve their dreams," HUD Secretary Ben Carson said.

"Working with our local partners, HUD is connecting families to educational opportunities, job training, childcare and other resources that allow them to get higher paying jobs and, ultimately, become self-sufficient," he said.

Regional Administrator Jimmy Stracner said it isn't often that a government program creates incentives to support families moving toward greater self-sufficiency, while also benefitting the local housing authority.

"A recent cost-benefit analysis of a local family self-sufficiency program revealed that over five years it achieved just that - saving taxpayers nearly as much as it cost them and netting an average of over \$10,300 per participant to help them along that journey," he said.

More: Pvt. Claytun Cepeda's family mourns loss of soldier, hopes for answers

Family self-sufficiency participants sign a five-year contract that requires the head of the household to obtain employment, and no member of the household receives certain types of public assistance at the end of the five-year term, the release states.

These families have an interest-bearing escrow account established for them and the amount credited to the family's escrow account is based on increases in the family's earned income during the term of the contract.

If the family successfully completes its contract, the family receives the escrow funds that it can use for any purpose, including debt reduction to improve credit scores, educational expenses, or a down payment on a home, the release states.

The average household income of participants nearly tripled during their time in the program, from \$10,000 at the time of entry to more than \$27,000 upon program completion.

Chapter VII

HOUSING, LAND, AND NATURAL RESOURCES

Overview

This Subcommittee was tasked with reviewing the following entities: Guam Housing Corporation, Guam Housing and Urban Renewal Authority, Guam Environmental Protection Agency, the Guam Energy Office, the Department of Parks and Recreation, the Department of Land Management, the Chamorro Land Trust Commission, Guam Ancestral Lands Commission, and the Guam Land Use Commission. We were asked to ascertain the current status of each entity, identify the top priorities for the entity, make recommendations, discuss the implications, if any, of the Fiscal Year 2019 Budget on the entity, note any pending legal issues or recommendations made by either the Inspector General of the United States or the Office of the Public Auditor, and lastly, to identify the current staffing levels of the entities.

HOUSING

There are two housing entities within the GovGuam: The Guam Housing Corporation and the Guam Housing and Urban Renewal Authority. They have similar missions and functions. Both are governed by a 7-member Board of Directors appointed by the Governor with the advice and consent of the Guam Legislature. Guam Housing Corporation (GHC) was created to "improve the general welfare of the inhabitants of the Territory of Guam through the improvement of housing standards, housing supply and housing affordability in Guam." 12 GCA Ch. 4, Sec. 4101. The Guam Housing and Urban Renewal Authority (GHURA) was created to be a "public housing agency" within the meaning of United States Housing Act of 1937 and a "local public agency" within the meaning of Title I of the Housing Act of 1949 . See 12 GCA Ch, 5, Sec. 5103 (a). In creating GHURA, the Guam Legislature found that "there existed slum and blighted areas, as well as substandard and inadequate housing conditions and a serious shortage of safe, sanitary and decent dwelling accommodations at rentals or prices which families of low income can afford to pay. 12 GCA Ch. 4, Sec 5101(b). GHURA further administers the Community Development Block Grant that is used to develop Police Stations, Fire Stations, Community Centers, and Recreational facilities, among other projects, for low-income communities.

Financial Condition and Staffing

Neither GHC nor GHURA are affected by the Budget Act of 2018 (FY 2019 Budget) as they do not receive appropriations through the Guam Legislature. GHC generates its income

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through rental of affordable housing units and through its mortgage loan program. GHURA is 100% federally funded.

GHC has 23 classified employees and 3 unclassified employees. GHURA has 78 classified/classified limited term employees, 19 temporary appointments, and 3 unclassified employees. There are 5 vacancies at GHURA that are funded.

Legal Considerations

Neither entity reported any pending litigation, personnel issues, or major audit findings. GHURA's former Board, Executive Director, and Attorney are all involved in pending criminal matters related to violations of the Open Government Act. The agency itself is not a party to any criminal, civil, or administrative proceedings.

Housing Recommendations

Recommendation: It is recommended by this Subcommittee that steps be taken to merge the two housing entities consistent with the L&J Platform.

Recommendation: The two entities should work together to maintain existing rental units, build new developments using project based-vouchers like Guma Trankilidad, and explore the possibility of selling existing single family rental units to their current tenants at affordable rates so that more families can realize the dream of homeownership.

Recommendation: It is further recommended that the Mortgage Credit Certificate Program be implemented.

Agency-Specific Priorities and Recommendations

Guam Housing Corporation

Priorities:

- 1. Upgrade rental units to maximize affordable rental unit inventory.
- 2. Collect aged receivables from both rental income (\$156,375.70) and housing loan delinquencies and defaults (\$3,708,839.88).
- 3. Proceed with Veterans Housing Project in connection with CLTC
- 4. Build better relationships with Federal partners like USDA and HUD

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Recommendations:

- 1. Take steps to merge with GHURA
- 2. Work with GHURA to maintain existing rental units, build new developments with dedicated housing vouchers like Guma Trankilidad so that a funding source is assured.
- 3. Implement Mortgage Credit Certificate program for first time buyers who are mid-income level families.
- 4. There is a need to identify an external credible funding source for operations as lending capital decreases and not rely on rental income to fund operations.
- 5. Rental income needs to be directed to fund maintenance and rehabilitation of existing rental units and to bring offline units back online for immediate rental.
- 6. Commence Lada Gardens renovations.

Guam Housing and Urban Renewal Authority

Priorities:

- 1. Rehabilitation of Affordable Housing Program (14 Units in Mangilao)
- 2. Low Income Housing Tax Credit (LIHTC) Projects total of 268 units located in Mangilao, Dededo, and Toto
- 3. Construction of a Central Police Precinct
- 4. Rehabilitation or construction of recreational facilities in Umatac, Sinajana, and Dededo.
- 5. Residential Treatment Center for Women
- 6. Update Risk Management Report and Capital Needs Assessment.

Recommendations:

- 1. Take steps to merge with Guam Housing
- 2. Rehabilitate public image through greater transparency
- 3. Determine the long-term viability of existing public housing units and consider selling units to existing tenants through a lease-to-own model.
- 4. Land use plan needs to be updated and land development should be expedited (federal funding for both available)

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- 5. Aggressively explore and consider the potential benefits to participate in HUD's Rental Assistance Demonstration (RAD) Program as the future of Public Housing infrastructure over the long-term.
- 6. As an Redevelopment Project approximately 35 lots are available to do multi-phase development of affordable homes for first-time homebuyers.
- 7. Rehabilitate or rebuild abandoned staff housing units in Dededo (3 units), Agat (6 units) and Talofofo (4 units) either for sale or to be used as transitional housing for the homeless population.
- 8. Lease Commercial lots in Agat and Yona to produce income for maintenance of rental units.

LAND

Overview

There are four different entities that we looked at: the Department of Land Management (DLM), the Guam Land Use Commission (GLUC)/Territorial Seashore Commission, the Chamorro Land Trust Commission (CLTC), and the Guam Ancestral Lands Commission (GALC).

The Department of Land Management is a line agency of the GovGuam with its Director appointed by the Governor with the advice and consent of the Legislature. The remaining three entities are separate Commissions with Commissioners appointed by the Governor with the advice and consent of the Legislature, the only exception is the Guam Land Use Commission which becomes a hybrid commission by adding four (4) Mayors when a project exceeds \$3,000,000.00. (The Mayor from the municipality where the proposed project is located and three (3) Mayors from adjacent municipalities).

These three Commissions are operating under one director and within one budget by three Executive Reorganization Advisories (No. 5-September 21, 2011, No. 9-October 1, 2012 and No. 10-June 7, 2018, all attached). All three reorganization advisories (not executive orders) were issued by Gov. Edward Calvo and can be easily rescinded. A reshuffling of funds will be required to provide for the salaries of each specific director. The DLM director is paid from the General Fund, while the salaries of the CLTC director and the GALC director can be paid by their agency specific special funds not necessitating a new General Fund expenditure. The separate administrators (Director of DLM, Administrative Director of the CLTC and the Executive Director of the GALC) are all created by statute, those statutes remain in place. The director of DLM requires legislative confirmation while the administrative director of the CLTC and the executive director of the GALC do not require legislative confirmation. However, the

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Administrative Director of the CLTC is required to give bond in the amount of \$500,000 for the faithful performance of his duties.

Governance

The three Commissions have three separate and distinct missions, three separate and distinct lands inventories and (should have) three separate and distinct sources and use of revenue funds. The governance of the three Commissions is also different.

<u>GLUC</u>/Guam Territorial Seashore Commission is governed by a 5-member board, recently changed from a 7-member board to accommodate a Hybrid Commission. A hybrid commission is empaneled when a project exceeds \$3million and is now composed of the 5 regular GLUC members and possibly up to 4 mayors of the municipality the project is in as well as the contiguous municipality. There are two (2) critical vacancies in the regular GLUC affecting quorum.

<u>CLTC</u> is governed by a 5-member board appointed by the Governor and confirmed by the Legislature. The Chairperson is appointed by the Governor. The Commission shall employ and fix the compensation of the Administrative Director. The Lands Inventory of the CLTC are trust lands held for lease purposes only.

GALC is governed by a 7-member board appointed by the Governor. PL33-197 now requires Legislative confirmation. The Commission may employ an Executive Director.

Its Lands Inventory are(temporary) Returned Federal Excess Lands to be returned as private property to its original landowner pre-condemnation. Its Lands Inventory also includes "Crown Lan Lands" authorized to be leased for commercial use to fund the Land Bank. These lease funds are to be used to compensate dispossessed original landowners.

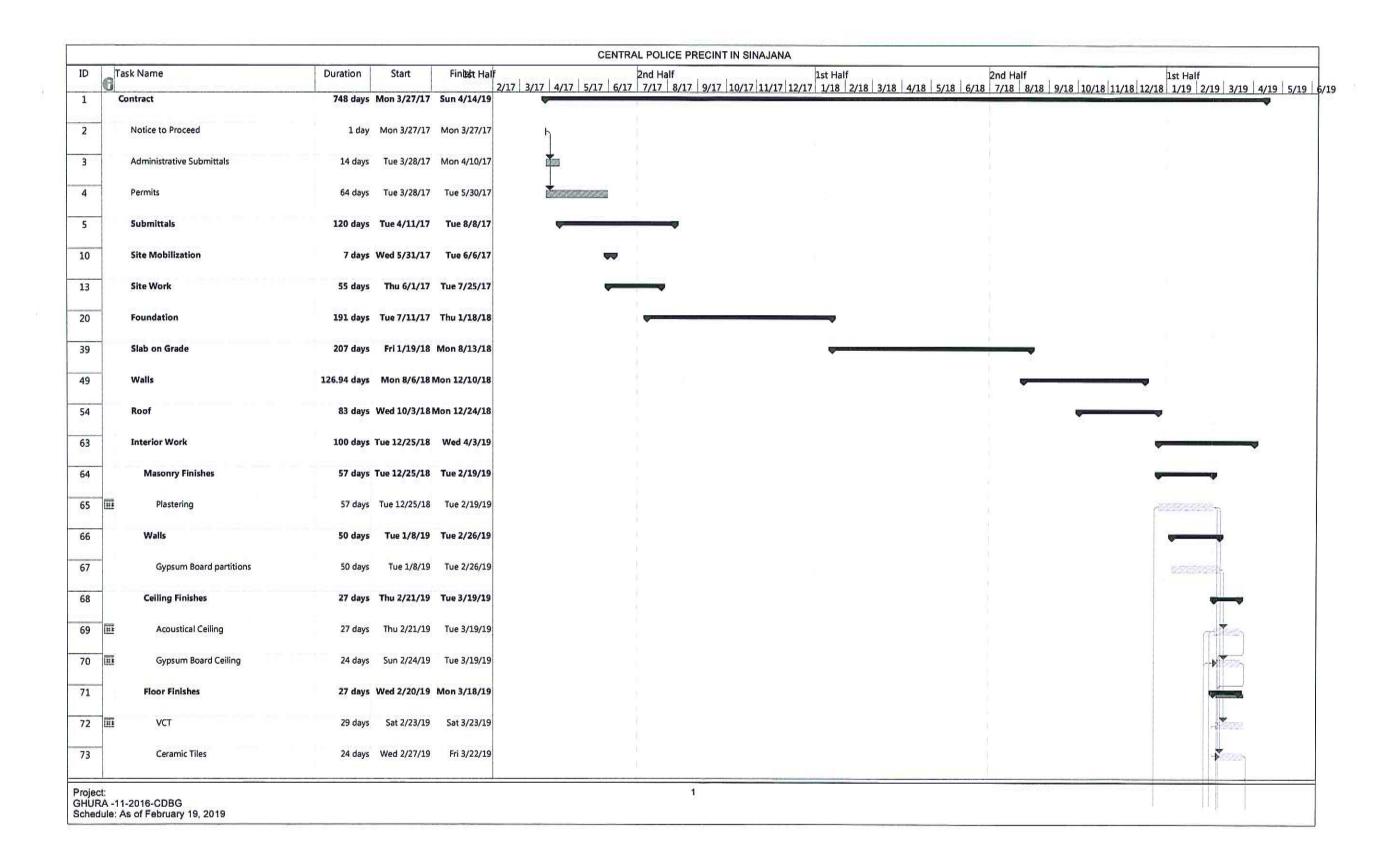
Department of Land Management

Overview

Department of Land Management (DLM) has seven (7) divisions - Administration, Records, Survey, Planning, Land Administration, Geographic Information Systems/ Land Information Systems (GIS/LIS) and Legal. DLM's source of revenue funds for its operations is mainly derived from documentary taxes and recording fees.

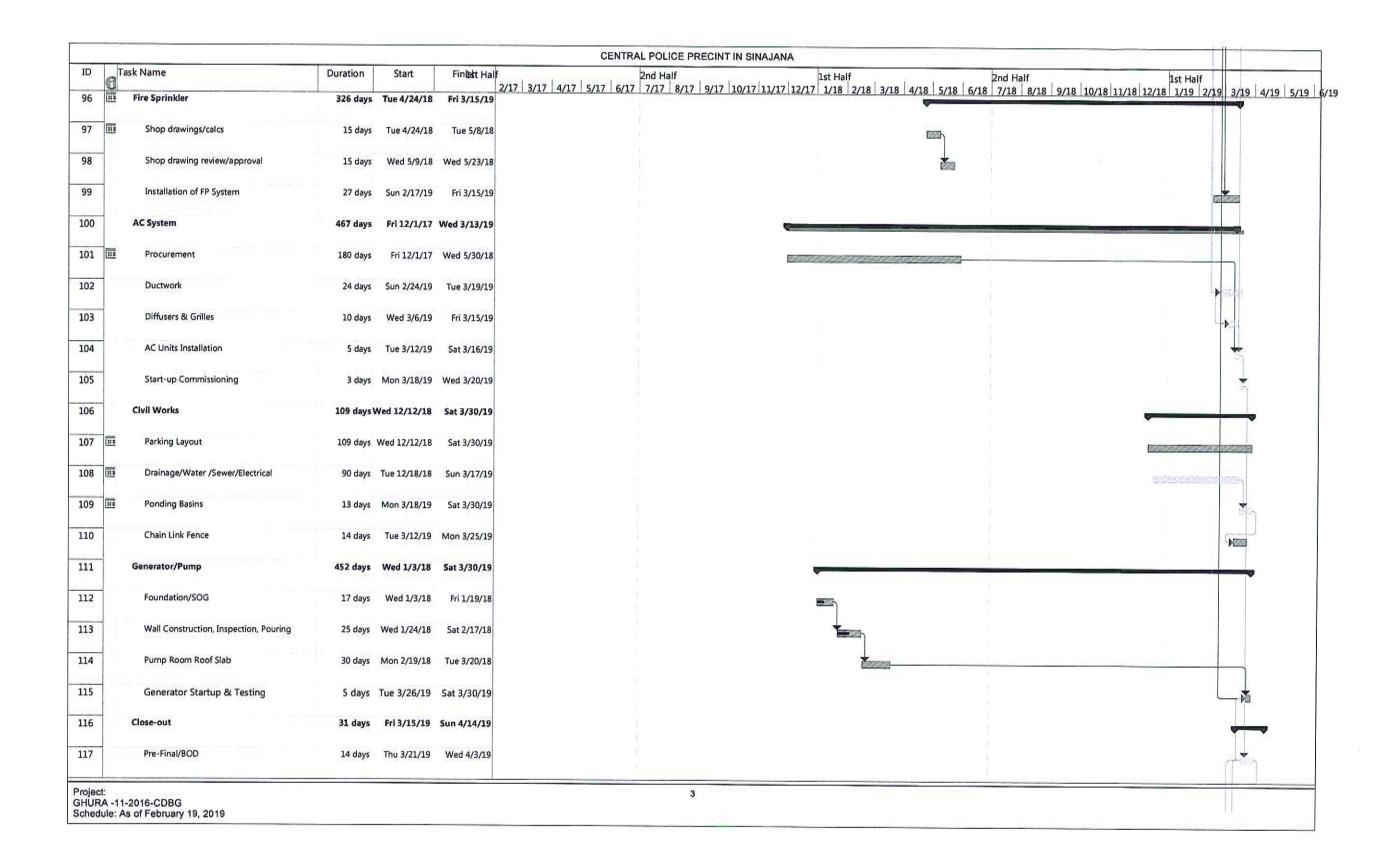
The Records Division serves as the depository for all land related documents for real property and improvements taxation, public information and review especially financial institutions and the courts.

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					CENTRAL POLICE PRECINT	IN SINAJANA		
ID T	ask Name	Duration	Start	Fintest Half	2nd Half 17 3/17 4/17 5/17 6/17 7/17 8/17 9/17	1st Half	2nd Half	1st Half
74	Sealed Concrete	7 days	Sat 3/16/19	Fri 3/22/19			, == , =, == , =, == , =, =, =, =, =, =,	7.03.24.03.24.23.34.23.44.23.33.23
75	Tollet Partitions	5 days	Sun 3/24/19	Thu 3/28/19				
76	Install Partitions	5 days	Sun 3/24/19	Thu 3/28/19				ă ă
77	Casework	18 days	Sun 3/17/19	Wed 4/3/19				
78	Cabinets	18 days	Sun 3/17/19	Wed 4/3/19				
79	Exterior Work	35 days	Mon 1/21/19	Sun 2/24/19				
80	Exterior Plastering	35 days	Mon 1/21/19	Sun 2/24/19				
81	Doors & Windows		Thu 1/31/19	27/2 E (22/21/20)				
82	Install door frames	5000 6	Thu 1/31/19	1 142 III 141004±1405				
83	Doors & hardware		Wed 2/27/19					
84	Install windows		Mon 2/25/19					
85	Painting	25 days	Wed 2/20/19	Sat 3/16/19				
86	Interior Paint	25 days	Wed 2/20/19	Sat 3/16/19				13122
87	Exterior Paint	22 days	Sat 2/23/19	Sat 3/16/19				№ 222
88 🎹	Roof Elastomeric	7 days	Tue 3/5/19	Mon 3/11/19				
89	Plumbing	164 days	Thu 10/11/18	Sat 3/23/19			•	
90	Rough-ins	64 days	Thu 10/11/18	Thu 12/13/18			i	normal characteristics and the second
91	Install Fixtures	15 days	Sat 3/9/19	Sat 3/23/19				No.
92	Electrical	40 days	Tue 2/19/19	Sat 3/30/19				
93	Rough-ins	25 days	Tue 2/19/19	Fri 3/15/19				P 01 (5:65
94	Controls	15 days	Fri 3/1/19	Fri 3/15/19				
95	Install Fixtures	38 days	Thu 2/21/19	Sat 3/30/19				P

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					CENTRAL POLICE PRECINT IN SINAJANA	
ID	Task Name	Duration	Start	Finish Hal	2nd Half 2/17 3/17 4/17 5/17 6/17 7/17 8/17 9/17 10/17 11/17 12/17 1/18 2/18 3/18 4/18 5/18 6/18 7/18 8/18 9/18 10/18 11/18 12/18 1/19 2/19	3/10 4/10 5/10
118	Pre-Final Punch List	14 days	Thu 3/21/19	Wed 4/3/19	3-1 - 3-1 -	3/19 4/19 5/19
119	Final Clean Up	14 days	Thu 3/21/19	Wed 4/3/19		
120	Post Final Inspection	4 days	Thu 4/4/19	Sun 4/7/19		-
121	Punch List	7 days	Thu 4/4/19	Wed 4/10/19		+
122	As Built Drawings	21 days	Mon 3/25/19	Sun 4/14/19		V 655
123	Occupancy Permit	31 days	Fri 3/15/19	Sun 4/14/19		NSCISSO

Project: GHURA -11-2016-CDBG Schedule: As of February 19, 2019

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