

Category	Goals	Problem/Need	Activities	Outcomes	Activities Completed / Underway / Ongoing
HOUSING AND SPECIAL NEEDS GOALS	Promote decent affordable housing	Public housing units require rehabilitation to extend the life of the structures.	Renovate and modernize Public Housing units including modifying units for accessibility where appropriate.	Retention of affordable housing stock	
		Elderly households in public housing would like to live in public housing designated for the elderly. There are nine (9) non-elderly persons with disabilities residing in the GHURA 82 - Elderly neighborhoods.	Seek designation of public housing for elderly for GHURA-82 units. Apply for Section 8 Housing Choice Voucher Mainstream Program to address the housing needs for low income non-elderly persons with disabilities.	Increase the number of elderly and persons with disabilities who are able to maintain housing stability, avoid homelessness and access care	
		There are not enough public housing units and Section 8 vouchers to meet the affordable rental needs of extremely low income families.	Allocate Low Income Housing Tax Credits to qualified projects for the construction of new housing or rehabilitation of existing units that will be made available to low income tenants at affordable rents for a minimum of 15 years.	Expand access to affordable rental housing	Off-Site Water & Sewer for Ironwood Manor
	Ensure equal opportunity in housing	CARIDAD group home for adults with disabilities lease is expiring and CARIDAD needs a permanent home.	Acquisition and New Construction of one (1) group home for nine (9) adults with disabilities	Increase the supply of supportive housing which includes structural features and services to enable persons with disabilities to live in dignity and independence	Caridad Apartments (Mongmong)
		Persons with disabilities are living in institutions because of the lack of home and community-based services.	New Construction of a group home with residential treatment services for five (5) adults with serious emotional disabilities	Increase the supply of supportive housing which includes structural features and services to enable persons with disabilities to live in dignity and independence	Caridad SRO (Mangilao)
		Guam does not have community-based mental health service for individuals who are dual diagnosed with both mental illness and mental retardation.	Acquire property and construct a group home for individuals who are dual diagnosed with both mental illness and mental retardation	Increase the supply of supportive housing which includes structural features and services to enable persons with mental illness and mental retardation to live in dignity and independence	
		Guam does not have a hospice facility or respite care program for persons living with a terminal illness.	Acquire and construct a hospice facility and respite care program for persons living with terminal illness. Establish guideline criteria for hospice services.	People living with terminal illness in their late stages will receive the specialized care they need in a dignified and appropriate setting.	
	Increase homeownership opportunities	Owning a home of their own for many individuals and families is extremely difficult due to the high cost of living on Guam.	Facilitate the building of homes through sweat equity loan programs for low income individuals and families	Increase in homeownership rate in the community overall. Increase minority homeownership.	Habitat for Humanity - Sweat Equity Homeownership
			Acquisition of property and new construction of single family dwellings for low and moderate income first-time homebuyers	Increase in homeownership rate in the community overall. Increase minority homeownership. Increase the availability of affordable permanent housing in standard condition to low and moderate income families, particularly to members of disadvantaged minorities without discrimination on the basis of race, color, religion, sex, national origin, familial status or disability.	(1) Astumbo Affordable Housing, (2) Sagan Bonita Affordable Homeownership
			Provide low-interest loans to first-time homebuyers qualifying for mortgage loans to cover the downpayment and closing cost fees.	Increase in homeownership rate in the community overall. Increase minority homeownership. Increase the availability of mortgage financing for low income persons at reasonable rates using non-discriminatory lending practices.	Down Payment & Closing Cost Assistance Program
			homeowners rehabilitate their homes to meet current building code standards.	Eliminate or mitigate at least one (1) significant health and safety deficiency as a result of housing rehabilitation, defined by local codes.	Homeowner Rehabilitation Loan Program
		Many low and moderate income families enter into homeownership not prepared for the responsibilities and end up in foreclosure	Provide homeownership education and counseling to low and moderate income families planning to become homeowners	Make the home buying process less complicated and less expensive	Homeownership Counseling

Category	Goals	Problem/Need	Activities	Outcomes	Activities Completed / Underway / Ongoing
FAIR HOUSING GOALS	Ensure equal opportunity in housing	The Analysis of Impediments to Fair Housing identified persons with disabilities and persons immigrating from the Freely Associated States, groups most likely to be discriminated against.	Provide training to individuals with disabilities and persons from the Freely Associated States on the "Fair Housing Act".	Individuals and families will have the opportunities and information needed to make choices about where they live.	
			Translate fair housing materials into Micronesian languages and distribute materials to Micronesian community representatives.	Increase general knowledge of issues and provide a basis to affirmatively further fair housing.	
			Require Section 8 and Public Housing tenants and Section 8 landlords to complete course on fair housing in conjunction with housing assistance.	Section 8 and Public Housing tenants and landlords will be aware of their rights and responsibilities and remedies for discrimination under the Fair Housing Act.	
			Provide sensitivity and best practice training for housing providers. Promote fair housing at real estate pre-licensing courses, brief presentations and distribution of materials at periodic meetings with brokerage, insurance, appraisal and banking sectors.	Housing providers (landlords, real estate agents, brokers mortgage lenders) will be educated on the Fair Housing Act.	
			Provide periodic fair housing education classes for government of Guam employees providing housing services.	Government employees will learn standard fair housing material, cultural issues that may preclude some from filing a formal complaint, problems associated with limited English proficiency of individuals, how to handle potential fair housing-related complaints, identify and address previously unknown fair housing impediments.	
			Provide fair housing materials (posters, booklets) to private sector companies, nonprofits, others that deal with housing issues.	Individuals and families will have the opportunities and information needed to make choices about where they live.	
			Promote fair housing at periodic housing expositions, conferences and events.	Individuals and families will have the opportunities and information needed to make choices about where they live.	
			Schedule press releases regarding fair housing issues including potential problems and current programs that promote fair housing.	Individuals and families will have the opportunities and information needed to make choices about where they live.	
			Promote education and public awareness by expanding and maximizing media resources available for fair housing month.	Individuals and families will have the opportunities and information needed to make choices about where they live.	
			Request that certain demographic data be required and compiled by Banking and Insurance Commission.	Additional demographic data will assist in determining if there is evidence of impediments to fair housing in the homeowners insurance and banking sectors.	
			Open "First Step!" homeownership education workshop to the public at a small fee.	Individuals and families will have the opportunities and information needed to make choices about where they live.	
		Local laws that impact on housing are out of date and need to be reviewed, revised and updated.	Amend Guam's Fair Housing Law	(1) Guam's Fair Housing Law becomes substantially equivalent to the U.S. Fair Housing Act. (2) Improve local fair housing complaint investigation process to formalize, centralize and simplify the investigation process. (3) Formalize job description of fair housing coordinator.	
			Review, revise and update zoning law to streamline rezoning for proposed affordable housing developments.	Tie zoning into the availability of basic infrastructure and utilities.	
			Update and revise subdivision law.	Promote affordable housing developments and low to moderate income rental apartment developments.	

Category	Goals	Problem/Need	Activities	Outcomes	Activities Completed / Underway / Ongoing
HOMELESS	Strengthen Communities	Emergency shelter for homeless is overcrowded and not accessible	Acquisition and new construction of two (2) emergency shelter homeless facilities for up to 70 homeless people	Expand the number of emergency shelter beds by 27 beds (current shelter has 43 beds)	
		Limited transitional housing options to homeless leaving emergency shelter with little to no income unable to pay rent.	Acquisition and new construction of one (1) transitional housing homeless facility for up to 32 homeless people	Expand the number of transitional housing beds by 32 beds and provide new transitional housing options for homeless families unable to meet the minimum rent for existing transitional housing	
		Insufficient funding for operating current transitional shelter for homeless men with substance abuse problems and no funds to expand operations.	(1) Operate a transitional shelter for homeless men with substance abuse problems at a 16-bed capacity and provide non-residential services to low-income and/or homeless men and women with substance abuse problems. (2) Expand the capacity of a transitional shelter for homeless men with substance abuse problems from 16 beds to 20 beds and expand non-residential substance abuse services for the low-income and homeless.	Decrease in the number of chronically homeless individuals	(1) Lighthouse Recovery Center - Operations
		Current transitional housing facility for homeless men with substance abuse is not adequate for needed residential services and support services for low income and/or homeless men and women with substance abuse problems.	Acquisition and new construction of 20-bed transitional housing facility for homeless men recovering from substance abuse. New construction of classroom, offices, vocational workshops for on-site woodworking, metal working, auto repair, and exterior space for gardening and recreation for at least 200 low income and/or homeless men and women	Each year, 40 homeless men with substance abuse problems will have transitional housing and recovery services and 160 low income men and women will have counseling, recovery, self-sufficiency classes, vocational training and other support	(1) Lighthouse Recovery Center - Acquisition & New Construction
		Homeless, older adolescents who have aged out of the foster care system have nowhere to go and are often found on the beaches, in abandoned vehicles and houses in the jungles.	Operate a transitional shelter for homeless youth	Homeless youth will have their basic needs for food, shelter and a nurturing environment addressed.	
		Homeless women with children do not have supportive housing resources to get started in recovery.	Expand a transitional housing recovery program for homeless women with children	Homeless women with children will receive recovery services in a setting that addresses the housing and supportive service needs of them and their children.	
		Limited permanent supportive housing for homeless families with disabilities.	Offer tenant-based rental assistance to chronic homeless and homeless disabled families	Provide permanent housing solutions to a homeless population with special needs and assist them in independent living	(1) Housing First Voucher Program
			Provide permanent supportive housing to homeless adults with disabilities	Provide permanent housing solutions to a homeless population with special needs and assist them in independent living	(1) Caridad Supportive Services
			Provide permanent supportive housing to homeless adults with mental illness	Provide permanent housing solutions to a homeless population with special needs and assist them in independent living	(1) Guma' Hinemlo'
		Current housing subsidy for homeless men graduating from transitional housing for substance abusers is insufficient and will run out in 2007.	Provide tenant-based rental assistance to 40 homeless men graduating from the transitional housing for substance abusers	Provide permanent housing solutions to a homeless population with special needs and assist them in independent living	(1) Lighthouse Recovery Center Aftercare
			Secure funding for Safe Haven for chronic homeless with mental illness with or without co-occurring disorders	Provide permanent housing solutions to a homeless population with special needs and assist them in independent living	

Category	Goals	Problem/Need	Activities	Outcomes	Activities Completed / Underway / Ongoing
GOALS		Need more housing options for persons with disabilities aside from the two (2) options of group homes with 24 hour supervision and independent housing with minimal supports currently available.	Provide Section 8 Single Room Occupancy housing to homeless adults with disabilities	Expand access to affordable rental housing. Increase housing opportunities and number of persons with disabilities who are able to maintain housing stability, avoid homelessness and access care. Increase the supply of supportive housing which includes structural features and services to enable persons with disabilities to live in dignity and independence. Decrease the number of chronically homeless individuals in the community.	
		Homeless need more job training and education services that transition into employment.	Support economic development programs that partner with shelter/housing providers and that include case management services, assistance in accessing job training, employment programs, educational programs, and job placement services that transition from training to employment. Provide career counseling, education counseling, and training. Provide follow-up services to ensure individuals stay on track.	Homeless and unemployed will have the opportunity to participate in job training and employment.	
HOMELESS GOALS		Updated homeless survey needs to be conducted to assess housing and supportive service needs of the homeless.	Conduct bi-annual homeless street and semi-annual shelter count. Inventory shelter and support services. Provide shelter capacity and funding sources report. Gather information from shelter providers about the cost to run shelters.	Count unsheltered homeless and homeless in emergency shelters to update information on homeless population, characteristics, shelter needs and service needs	(1) Homeless Awareness Outreach
		Funding needed to continue to provide casework homeless prevention rental/mortgage assistance, utility assistance, and food assistance, and self-sufficiency training, and cover operations costs for family services center.	Provide casework, homeless prevention rental/mortgage assistance, utility assistance, food assistance, and self-sufficiency training for homeless individuals and families and those at-risk for homelessness	Increase assistance to persons at-risk of becoming homeless and homeless persons	(1) Family Service Center / One-Stop Homeless Assistance Center
		Food bank is not fully equipped to operate as a central distribution center for homeless shelter providers.	Establish and equip food bank and hire food bank staff. Provide free food to homeless shelter providers for a low-cost small handling charge	Increase in food supply for the homeless	
	Embrace high standards of ethics, management and accountability.	Infrastructure for homeless programs is not integrated.	Implement "No Wrong Door" policy that permits homeless to go to any agency and initiate the process that will link them to social services. Formalize case management partnerships - execute inter-agency agreements. Create a system of referral and establish protocols for referrals/transitional homeless into service, support cross referrals, wrap around, integration and networking. Operate a homeless management information system - link data and share information systems among agencies, expand existing resource directory to include all government and nonprofit services	Increase in access to quality public and private facilities and services. Improve accountability, service delivery, and customer services of government and non-profit partners. Improve case management and referral.	(1) Homeless Management Information System
	Guam lacks minimum standards for operating homeless shelters.		Establish standards for operating homeless shelters that all homeless shelters participating in the Guam Homeless Coalition must meet	Improve shelter management, internal controls and systems. Improve accountability, service delivery, and customer service of shelter providers.	Guam Council on Homelessness & Guam Homeless Coalition

Category	Goals	Problem/Need	Activities	Outcomes	Activities Completed / Underway / Ongoing
COMMUNITY DEVELOPMENT GOALS	Strengthen Communities	Lack of community facility with occupational therapy, physical therapy and rehabilitation therapy for persons with disabilities.	Acquisition and new construction of one (1) Community Habilitation and Respite Care Center	Increasing access to quality public and private facilities and services. Persons with disabilities will receive training on activities of daily living, develop their skills and interact with their community. Families caring for persons with disabilities will get reprieve from their care giving tasks at home and persons with disabilities will have a center to go to with recreational activities and staff skilled to provide specialized care.	
		Police precincts are operated out of community facilities not intended for use a precincts and are in need of repair.	Acquisition and new construction of two (2) police precincts	Precincts will be constructed to meet police department standards	(1) Northern Police Precinct
		Guam fire stations are in need of major repair.	Acquisition and new construction of two (2) fire stations	Fire stations will be constructed to meet fire department standards.	(1) Dededo Fire Station, (2) Barrigada Fire Station
		Need additional beds for abused children removed from their homes in need of temporary housing while waiting for placement in foster families.	Acquisition and new construction of one (1) group home for abused and neglected children	Expand the number of beds for abused children removed from their homes in need of temporary housing while waiting for placement in foster families	
		Guam does not have a residential treatment center dedicated to addressing the adolescent drug and alcohol problem.	Acquire and renovate a facility for a residential treatment center to assist youth ages 12-17 who are chemically dependent	Youth will learn the effects of addiction and work towards recovery, reunify and reconcile with their families, and reenter the community as drug-free, tobacco free, responsible and well-adjusted individuals.	
			Expand the Northern Regional Health Care Facility to increase the number of examination rooms and to accommodate more individuals and families without private health insurance	Increase access to quality public facilities and services	(1) Norther Regional Health Care Center - Expansion and Renovation
		Many low-income individuals have a service or product to sell to the community, but lack the finances and the business training to establish themselves.	Provide loans and other forms of financial support for the establishment, stabilization and expansion of microenterprise. Provide technical assistance, advice, and business services to owners of microenterprise and persons developing microenterprises.	Unemployed, low income individuals establish microenterprises, increase their incomes.	(1) Empowering Individuals to Esc Poverty thru Self-Employment
		Guam needs to diversity the economy and tourist market.	Construct a Fisherman's Co-Op Building Complex	Access to capital and credit for development activities that promote the long-term economic and social viability of the community	
		Guam needs to diversity the economy and tourist market.	Restore and redevelop Hagatna historical and cultural sites and use for Guam Museum	Restoring and preserving properties of special historic, architectural, or aesthetic value. The provision of jobs to low-income persons resulting from carrying out activities	
		Guam needs to diversity the economy and tourist market.	Acquisition and new construction of small business incubator	Establishment, stabilization and expansion of small businesses (including microbusinesses)	
		Many communities do not have adequate public facilities that can accommodate the increasing population and/or have public facilities that are over 40 years old and require renovation.	Construct or rehabilitate community centers, sports and recreational facilities	Improving the livability of neighborhoods. Increasing access to quality public facilities and services.	(1) Dededo Skate Park
		Many communities do not have adequate public facilities that can accommodate the increasing population and/or have public facilities that are over 40 years old and require renovation.	Construction or rehabilitation of Community Learning Resource Centers	improving the livability of neighborhoods. Increasing access to quality public facilities and services including computer labs, after school activities, crisis intervention and counseling services, mentoring, tutoring, and other skills-building activities.	(1) Haya Youth Resource Center, (2) Lagu Youth Resource Center

Guam Consolidated
Plan 2005-2009
Proposed Amendments

Category	Goals	Problem/Need	Activities	Outcomes	Activities Completed / Underway / Ongoing
Proposed Additions to Consolidated Plan.	Strengthen Communities	Many communities do not have adequate public facilities that can accommodate the increasing population and/or have public facilities that are over 40 years old and require renovation.	Construct or rehabilitate community centers, sports and recreational facilities	Improving the livability of neighborhoods. Increasing access to quality public facilities and services.	(1) 2 Skate Sport Facilities, (2) 1 Aquatic Recreation Facility, (3) 1 Sport Park Facility
	Strengthen Communities	Many communities do not have adequate public facilities that can accommodate the increasing population and/or have public facilities that are over 40 years old and require renovation.	Construct or rehabilitate public transit facilities at key points in the mass transit route	Increase access to quality public facilities and services.	(1) 3 Public Transit Facilities
	Strengthen Communities	Guam fire stations are in need of major repair.	Acquisition and new construction of two (2) fire stations	Fire stations will be constructed to meet fire department standards.	(1) Santa Rita-Agat Fire Station, (2) Tarnuning Fire Station
	Strengthen Communities	Police precincts are operated out of community facilities not intended for use a precincts and are in need of repair.	Acquisition and new construction of one (1) police precinct.	Precincts will be constructed to meet police department standards.	(1) Yigo Police Precinct
	Ensure equal opportunity in housing	The impact to housing opportunities for low and moderate income families related to the U.S. Dept. of Defense plans to relocate several thousand military personnel, support, and dependents to Guam is unknown.	Conduct a Comprehensive Housing Study to assess and plan for the impacts on affordable housing brought about the the increase in the military population on Guam.	Guam will utilize the Comprehensive Housing Study as a tool to plan for the impacts to affordable housing availability and accessibility by low and moderate income families and individuals.	(1) Guam Comprehensive Housing Study
	n/a	n/a	n/a	Update ConPlan to include new HUD-mandated Performance Measures.	n/a